

September 8, 2026

Ladies and gentlemen of Council,
Dear Residents,

Today, I am presenting my annual report highlighting the financial report and the external auditor's report for the fiscal year ended December 31, 2025, as required under Section 176.2.2 of the Municipal Code of Québec.

I would like to emphasize that, despite the significant challenges we faced since the beginning of this fiscal year, our financial situation remains stable, and our Municipality has stayed on course thanks to the efforts of our municipal team in maintaining effective control over operating expenses.

In accordance with Canadian Public Sector Accounting Standards, the financial statements were audited by an independent auditor, namely the firm FBL, which stated in its report that, *"in its opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Municipality as at December 31, 2025, and the results of its operations, the changes in its net financial assets (net debt), and its cash flows for the year then ended."*

Before presenting the Municipality's main achievements for 2025, I would like to remind you of certain key elements of the financial statements, which were presented at the regular Council meeting on June 9, 2026, by Mr. Denis Fillion. These statements show revenues of \$8,982,972 and expenditures of \$9,455,794. The operating surplus for tax purposes amounted to \$1,666,328.

As of December 31, 2025, the Municipality had an unallocated accumulated surplus of \$3,255,660, allocated operating surpluses of \$1,007,096, and financial reserves and reserved funds totaling \$1,631,563, for a combined total of \$5,894,319. Long-term debt stood at \$7,793,380, an increase of 5.95% or \$46,132 compared to the end of 2024.

The complete version of the report is available for consultation at the General Management Office and on the Municipality's website.

Achievements in 2025

Here is a brief overview of your Municipality's achievements during 2025:

1. Adoption of 404 resolutions by Municipal Council;

2. Adoption of 77 by-laws by Municipal Council;
3. Hiring of a Director of Urban Planning, a Director of Public Works, and a Public Works Foreman;
4. Major roadwork projects: rehabilitation of Kilmar Road (10th Concession and Belvedere sectors), Avoca Road, replacement of several water system valves, and culvert replacements;
5. Secured \$5,838,969 in government grants for 2026 projects;
6. Snow removal on nearly 200 km of roads;
7. Purchase of new vehicles/equipment, including a trailer for the municipal garage;
8. Issuance of 283 permits and certificates by the Urban Planning Department across all categories;
9. 300 residential prevention visits conducted by the Fire Department;
10. 160 Fire Department interventions across all categories;
11. Fire Department acquisitions: vehicle extrication tools (Jaws of Life);
12. The Fire Department continues to recruit firefighters to ensure succession and maintain public safety services for our residents.

2026 Budget Priorities and Three-Year Capital Plan

The main projects underway for 2026 are as follows:

1. **Kilmar Road, 10th Concession sector:** upper foundation work, paving, guardrails, and landscaping;
2. **Kilmar Road, Belvedere sector:** paving, guardrails, and landscaping;
3. **Kilmar Road, Harrington sector:** roadway reconstruction, paving, ditching, and culvert replacement;
4. **Harrington Road (#512 to Dobbie Road):** roadway reconstruction, culvert replacement, and paving;
5. **Rivière Rouge Road:** culvert replacement following torrential rains;

6. **Paul Bougie Park:** complete rehabilitation of the skating rink, addition of pickleball and basketball courts, and construction of a sledding hill.

I would like to thank our residents for their trust and participation in municipal life. Your concerns are our concerns, and we will continue to work tirelessly to ensure that Grenville-sur-la-Rouge remains a great place to live. That said, we still have work to do. Over the coming months, we will continue working diligently to achieve our 2026 financial objectives.

In closing, I extend my sincere thanks to my colleagues on Municipal Council for their dedication, as well as to the General Management team, department heads, and employees for their ongoing commitment to serving our residents.

I would also like to recognize the commitment of all volunteers involved in various committees and in organizing sports, recreation, and cultural activities. Your efforts are valued, and you contribute greatly to the vitality of our Municipality.

I also thank our partners at the MRC, the mayors and municipal employees, for their openness to collaborative regional development, as well as our provincial Member of the National Assembly, Ms. Agnès Grondin, and her staff.

Mayor
Tom Arnold